



UNIVERSITY OF NOTRE DAME



About the Images
The Notre Dame campus is replete with gorgeous works of stained glass, many of them gifts, that celebrate the University's unique academic mission and Catholic heritage. A selection of those stained glass windows was chosen to illustrate this year's report.

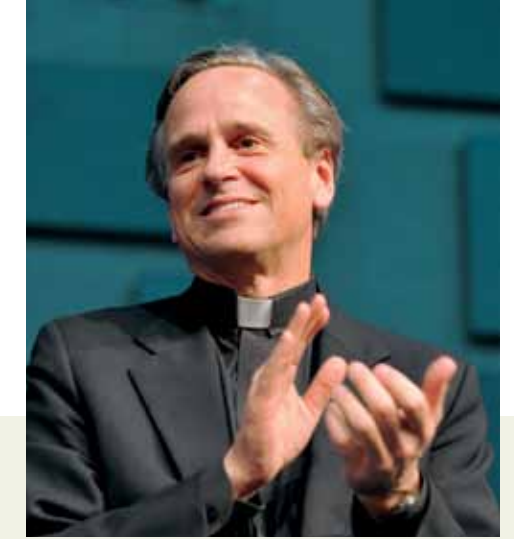


Your gifts matter. You matter.

That's why Notre Dame takes very seriously the Promise of Stewardship:

- Gifts will be acknowledged in a timely and personal manner.
- A gift accepted with a restricted purpose will be used for that purpose.
- Whenever feasible, and especially with gifts of endowment, annual reports will be shared with the donor.
- The value of any "substantial" benefits resulting from a gift will be reported to the donor.
- Gifts will be accounted for using generally accepted accounting principles, which will provide consistent, timely, and accurate reporting of all gifts into the University's official financial record.
- Proper recognition will always be given to the donor; recognition of a public nature will first be approved by the donor.

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from the president

At this time last year, I wrote to you in these pages of the successful completion of our record-setting *Spirit of Notre Dame* campaign. A tremendous sense of possibility—and gratitude to you, who had made it all happen—marked that period. For while the conclusion of *Spirit* signaled the end of something important, it also marked the beginning of something equally exciting: a new chapter for Notre Dame.

The early parts of that chapter are taking shape now, as the University engages in a period of strategic planning, a regular and formal effort aimed at taking stock of our strengths and deficiencies, deepening our Catholic faith and values, and articulating what we hope to accomplish in the years to come.

You, our champions and benefactors, remain one of our greatest strengths. As I talk to students, faculty, and staff during this planning phase, I am ever mindful that so many of the stories I hear begin with you: stories of bright young people who are pursuing the education of their dreams thanks to a scholarship; of faculty who are on the verge of critical breakthroughs because of your enabling support; of the growing and myriad ways in which Notre Dame people are having a real and positive impact on our world.

A key element of any organization's strategic plan is addressing the question of future resources. As ever, we at the University realize that Notre Dame's future is firmly intertwined with yours—and we strive every day to be worthy of your continued devotion and support. With the utmost sincerity, I thank you for your great generosity and for your abiding faith in the mission of Our Lady's University.

In Notre Dame,

Rev. John I. Jenkins, c.s.c.

Notre Dame welcomed its first class of Saint Joseph Engineering Scholars this past fall.



financial aid

Affordability remains paramount for students, for their families, and for the University, which is why Notre Dame has invested so strongly in financial aid. Thanks to benefactors like you, the University is able to meet the full demonstrated need of all admitted students—and continues to focus on enhancing awards to attract the nation’s top undergraduate, graduate, law, and MBA students.

Named for one of the patron saints of engineering, the Saint Joseph Engineering Fund is the result of a great collaboration among members of the Advisory Council for the College of Engineering; the college’s dean, Peter Kilpatrick; and University administration.

“When we began talking about the Saint Joseph Fund in 2010,” says Dean Kilpatrick, “our goal was to attract and recruit the very best minority students in engineering. We are deeply grateful to the many council members who have generously advanced that vision.” The fund’s initial gift was made by William G. Roth ('60); to date, 17 council members have contributed.

The scholarships are awarded in addition to the student’s existing Notre Dame financial aid, thereby lessening the amount of loan debt that students must take on as part of a typical aid package—an attractive incentive to young people concerned about educational debt. The renewable scholarships also provide for annual research opportunities under the tutelage of engineering faculty.

The University welcomed its first class of nine Saint Joseph Engineering Scholars in the fall of 2012, with initial awards totaling \$90,000. With this promising start, the fund looks to have a profound impact on the College of Engineering in the years to come.

Saint Joseph Scholarship offers were made to 14 students this year; nine of them, or 64 percent, accepted—an extraordinary yield, according to Don Bishop, associate vice president for enrollment. Students of this caliber, he says, typically enjoy offers from multiple elite private institutions.



Undergraduate Scholarship Gifts

BY FISCAL YEAR / IN MILLIONS / EXPENDABLE AND ENDOWED

07/08	\$29.52
08/09	\$18.55
09/10	\$36.38
10/11	\$24.98
11/12	\$24.38

Graduate Fellowship Gifts

BY FISCAL YEAR / IN MILLIONS / EXPENDABLE AND ENDOWED
INCLUDES MBA AND LAW

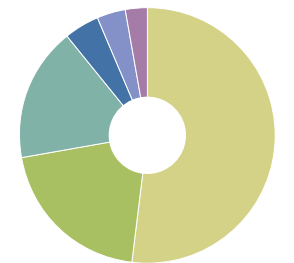
07/08	\$9.47
08/09	\$8.01
09/10	\$13.41
10/11	\$15.42
11/12	\$12.75

Sources of Undergraduate Aid

FISCAL 2011-12 / IN MILLIONS

Total \$207,604,328

- University Scholarships \$109.87
- Loans \$42.73
- Grants \$35.52
- External Scholarships \$9.30
- ROTC \$7.80
- Campus Employment \$5.38



Sources of Graduate Aid

FISCAL 2011-12 / IN MILLIONS

Total \$154,271,538

- Fellowships and Grants \$119.78
- Loans \$34.02
- Work-Study \$0.47

Mike and Liz Gallagher celebrate the football season opener with their sons, Jack and Brock, in Dublin.



endowed professorships

By ensuring the presence of exceptional teacher-scholars, endowed faculty positions positively impact every aspect of University life — from student learning, to the influence and output of research programs, to the caliber of faculty and students attracted to Notre Dame. With a generous commitment by Mike ('91 ND) and Liz ('92 SMC) Gallagher, Notre Dame's adult stem cell initiative will soon welcome three leaders to a program with enormous potential for good.

Notre Dame has, in recent years, emerged as a vocal proponent of adult stem cell research, a powerful line of inquiry in full accord with the Church's teachings on the sanctity of human life. The University now has a strong core of researchers examining the issue from all sides, from the legal and ethical questions raised by stem cell research, to the treatment and possible cure of spinal cord injuries and degenerative illnesses including Type 1 diabetes, Parkinson's, macular degeneration, and cardiovascular disease.

With the creation of the Elizabeth and Michael Gallagher Family Professorships in Adult Stem Cell Research—which will provide salary and research support for three faculty members—the ante has been rather dramatically upped for Notre Dame's efforts in this area.

"As a premier university with a deep faith, Notre Dame is well positioned to pioneer research in this field while also leading the ethical debate around stem cell research," says Mike. "Liz and I really believe the University can accelerate the pace at which successful new treatments are developed for individuals and families impacted by these diseases."

Rebecca Wingert (at right) has been appointed the first Gallagher Assistant Professor. Dr. Wingert earned her PhD from Harvard, where she worked under world-renowned stem cell biologist Dr. Leonard Zon. She will utilize Notre Dame's famed zebrafish laboratory to identify how stem cells might be used to treat kidney afflictions.



Gifts to Professorships and Directorships

BY FISCAL YEAR / IN MILLIONS

07/08	\$10.06
08/09	\$5.30
09/10	\$9.57
10/11	\$5.90
11/12	\$14.86

Growth in Professorships and Directorships

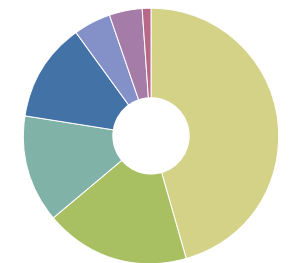
BY FISCAL YEAR

07/08	233
08/09	249
09/10	252
10/11	262
11/12	276

Distribution of Professorships and Directorships

AS OF JUNE 30, 2012

- Arts and Letters : 126
- Science : 51
- Business : 37
- Engineering : 35
- Law : 13
- Other : 11
- Architecture : 3



Tom and Julie Carey with their sons, Walker and Jordan.



the hesburgh libraries

While the Hesburgh Libraries continue to seek funding to expand much-needed collections and services, they are also planning for a full renovation of the main Hesburgh Library, which will celebrate its fiftieth year in 2013. Through the decades, the Carey family has stood ready to help the libraries meet the changing needs of Notre Dame students and faculty.

Tom ('82) and Julie Carey's Notre Dame story began nearly a century ago. Tom's great-uncle attended the University during the Depression, and another relative, Howard Phalin, donated one of the University's earliest library collections—along with the funds for the iconic *Word of Life* mural on the Hesburgh Library façade.

The Hesburgh Libraries have officially embraced the digital revolution: this year alone, they added 424,832 e-books to the library catalog, along with 123,144 physical items.

Now, says the couple, it is their turn. Tom and Julie are determined to continue the family's legacy at Notre Dame. And they have, with the soon-to-be renovated Richard and Margaret Carey Courtyard, which stands at the foot of the mural that has come to be known affectionately as "Touchdown Jesus."

The courtyard is named for Tom's parents, both strong advocates of Catholic education. "They worked hard and made it possible for my siblings and me to attend Notre Dame," says Tom, who is a member of the Hesburgh Libraries Advisory Council. "When I was a kid," Tom adds, "my dad would point to

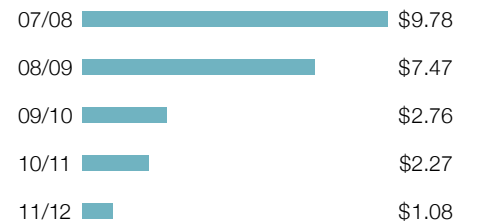
'Touchdown Jesus' and say, 'Howard Phalin did that!' He never dreamed that the courtyard we were standing in would someday bear his and mom's names."

With the recent graduations of Tom and Julie's children—Jordan ('10) and Walker ('12)—there are no doubt many chapters still to be written in the Carey family's Notre Dame story.



Gifts to the Libraries

BY FISCAL YEAR / IN MILLIONS



Growth in Library Endowments

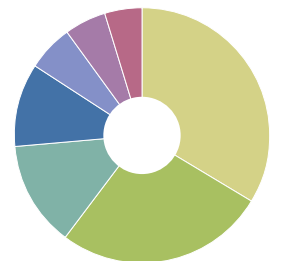
BY FISCAL YEAR



Library Endowments by Academic Area

AS OF JUNE 30, 2012

- Humanities : 90
- Enhancements and Services : 71
- Law : 35
- Engineering and Science : 28
- Arts and Architecture : 16
- Business : 14
- Social Sciences : 12



Susan Van Auken and her late husband, Dick, who passed away earlier this year.



endowments for excellence

Endowments for Excellence have added depth and luster to Notre Dame’s academic mission in ways both tangible and transcendent. These funds enrich the student experience, create unequalled opportunities for learning, and, as is the case with the Van Auken Endowments, take Notre Dame’s unique voice and resources far beyond the borders of campus.

There is no question that the Catholic Church had a major influence on Dick ('56) and Susan Van Auken, whose entire formal education—from kindergarten through college—took place in Catholic schools. Their deep affinity for the Church led to the creation of two Endowments for Excellence in the Institute for Church Life (ICL) at Notre Dame.

The first of these, the Loretta M. and Lewis C. Van Auken Fund for the Institute for Church Life, will support the operating budget of the ICL’s Center for Pastoral Liturgy, which strives to renew Church liturgy through the scholarship and pastoral education of Notre Dame students and faculty, as well as lay and religious throughout the Church. The fund is named for Dick’s parents, who were instrumental in his faith formation.

Similarly, the Van Auken Institute for Church Life Endowment will put the academic and religious resources of the University to work for dioceses around the world, through the creation of online tools and initiatives meant to encourage family prayer and spiritual formation.

“It is up to us to listen to God’s whisper in our hearts,” says Susan, “and to bring His love to those we meet every day. Our hope is that these endowments will make a difference in the lives of young people, by helping them to listen to that whisper and lead lives of faith and prayer.”

The Institute for Church Life is an integral component of the University’s mission of teaching, research, and service to society, as it provides education, outreach, and opportunities for spiritual growth to the whole spectrum of Church leaders.



Gifts to Endowments for Excellence

BY FISCAL YEAR / IN MILLIONS

07/08	\$8.44
08/09	\$8.17
09/10	\$26.14
10/11	\$13.02
11/12	\$10.89

Growth in Endowments for Excellence

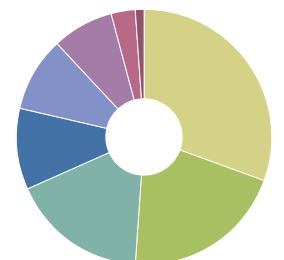
BY FISCAL YEAR

07/08	314
08/09	334
09/10	388
10/11	429
11/12	458

Distribution of Endowments for Excellence

AS OF JUNE 30, 2012

- Institutes and Centers : 141
- Arts and Letters : 94
- Other : 79
- Business : 47
- Science : 43
- Engineering : 35
- Law : 15
- Architecture : 4



Bob and Ricki Conway, with their daughter Caroline Conway, pose with Father John Jenkins at the dedication of Conway Hall.



capital projects

The Notre Dame campus, with its classic collegiate Gothic architecture and impeccable landscaping, is a point of pride for the entire Notre Dame family. As the University looks to establish a more international presence, however, the borders of this beloved campus are stretching in exciting new directions — notably this year, with the opening of Conway Hall in London.

Notre Dame Trustee Bob Conway ('66) and his wife, Ricki, believe that, in a global society, pushing geographical boundaries is fundamental to Notre Dame's mission of offering an unsurpassed undergraduate education. It was this personal conviction that inspired the couple, longstanding members of the Ireland and Performing Arts Advisory Councils, to underwrite the renovation of Conway Hall, the University's new home in London.

Constructed in 1823 as an infirmary for impoverished children, the five-story building once known as the Royal Waterloo Hospital for Children and Women now offers nearly 50,000 square feet of living space for Notre Dame undergraduates and law students studying abroad. With a chapel, six common rooms, public study space, and "cluster flats"—i.e., apartments housing four to eight students apiece—Conway Hall seeks to replicate the sense of community that defines the on-campus experience.

Bob's gift for forging international partnerships and his commitment to creating global opportunities for Notre Dame students was born of his experience as a young man studying at Belgium's Louvain University. "Young people who study internationally return changed," says Bob, who was born in Rochester, Minnesota, and has lived for many years in London. "They discover new paths for their lives and emerge as more mature, self-directed individuals."

At the building's January 2012 dedication, Father John Jenkins called Conway Hall "the flagship program" of the University's ambitious international agenda.



Gifts to Capital Projects

BY FISCAL YEAR / IN MILLIONS

07/08	\$72.21
08/09	\$46.13
09/10	\$32.27
10/11	\$45.21
11/12	\$33.83

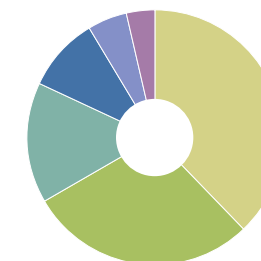


Sources of Capital Support

FISCAL 2011-12 / IN MILLIONS

Total \$33,833,459

- Alumni \$12.81
- Foundations \$9.78
- Parents \$5.19
- Friends \$3.13
- Corporations \$1.78
- Organizations \$1.13



Diane and Greg Evans, on the Notre Dame campus in August 2012.



annual giving

Annual giving, which typically includes unrestricted expendable gifts ranging from \$5 to \$100,000, is crucial to the University's mission. Annual gifts support a great many critical needs, including financial aid, academic programming, the maintenance of campus buildings and grounds, residence life, and campus ministry. Notre Dame recognition society members Greg and Diane Evans are devoted champions of the unrestricted gift.

As early supporters of the University's *Love Thee, Notre Dame* gift planning initiative, Greg and Diane Evans have contributed to Notre Dame across the full spectrum of giving: annual, endowment, and estate.

"Notre Dame is at the center of our family," says Greg ('89) and Diane ('90) Evans. "This is where 'we' began. We would not be who we are without Notre Dame." The couple maintains close ties to the University that brought them together as active members of the Order of St. Thomas More, the law school's recognition society. This year, they also joined the President's Circle and Badin Guild.

"We remember our experiences as volunteers at the Center for the Homeless," Greg wrote in a letter to Notre Dame. "We learned there to find God in the midst of desperation and addiction." These and other life lessons forged under the Dome inspired the couple to be a force for good—even in the face of profound sadness.

In the summer of 2011, the Evans experienced an unthinkable loss when their otherwise healthy eighth-grade daughter, Katherine, died suddenly of a fatal arrhythmia. Characteristically, the couple found a way to bring light out of this darkness, establishing a named endowment, the Katherine Evans Scholarship, in honor of their daughter. The fund is intended to help a young homeless woman attend Notre Dame.

Today, Greg and Diane are embracing a new role, as Notre Dame parents to the son they delivered to campus in August. In a multitude of ways, the University remains at their center, a place where memories of the past and hope for the future exist in tandem.



The Edward Frederick Sorin Society is the cornerstone of Notre Dame's annual giving program, with more than 8,000 members who make annual contributions of \$1,500 or more.



Gifts to Annual Giving Programs

BY FISCAL YEAR / IN MILLIONS

Fiscal Year	Total Gifts to Annual Giving Programs	Total Gifts to the Sorin Society
07/08	\$41.8	\$21.1
08/09	\$36.4	\$17.6
09/10	\$36.7	\$19.4
10/11	\$39.9	\$19.8
11/12	\$43.3	\$19.5

■ Total Gifts to Annual Giving Programs
■ Total Gifts to the Sorin Society

Undergraduate Alumni Participation Rate

BY FISCAL YEAR

Fiscal Year	Participation Rate
07/08	47.2%
08/09	42.2%
09/10	42.4%
10/11	43.7%
11/12	42.8%

Annual Gift Designations

FISCAL 2011-12 / IN MILLIONS

Total \$43,270,976

- Sorin Society \$19.52
- Restricted Annual Gifts \$9.53
- President's Circle \$8.87
- Annual Fund Gifts \$5.35

Alumna Haley Scott DeMaria, the 2012 commencement speaker, receives an honorary degree during commencement exercises in Notre Dame Stadium.



financial overview

Fresh off the unprecedented success of its *Spirit of Notre Dame* campaign (2004–2011), the University might well have expected some abatement in its development efforts this fiscal year. That was not the case, however, thanks to the continued and robust investment of alumni, parents, and friends in the University’s mission — and in its inspiring vision for the future.

All told, some 60,699 donors made gifts or commitments of \$210.9 million during fiscal 2011–12 (just shy of the \$213.4 million raised in the final year of the campaign). Even more impressive, alumni giving increased over last year, by more than \$10 million.

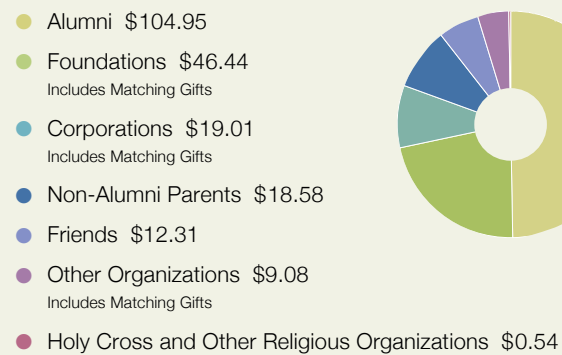
Acknowledging the central role that planned, or estate, gifts are expected to play in Notre Dame’s long-range fiscal health and strategic planning, the University introduced *Love Thee Notre Dame*. This initiative helped to secure 114 new planned gift commitments, valued at \$47.5 million.

As always, all of this was made possible by Notre Dame benefactors. Thank you!



Sources of Support \$210,923,119

FISCAL 2011-12 / IN MILLIONS



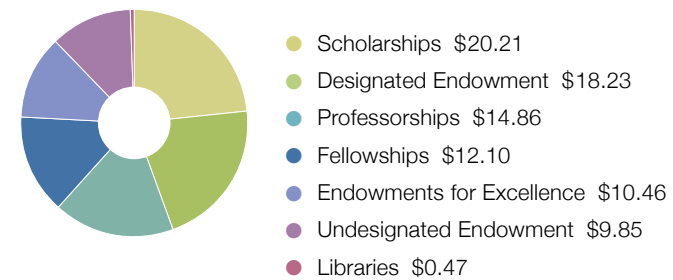
Gift Distribution \$210,923,119

FISCAL 2011-12 / IN MILLIONS



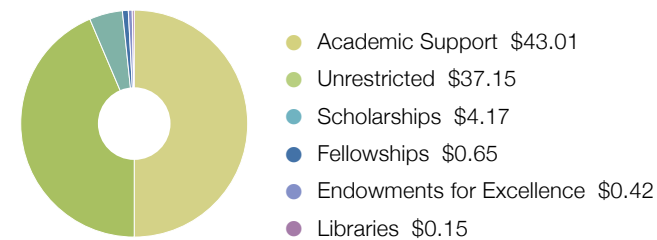
Endowment Gifts \$86,185,743

FISCAL 2011-12 / IN MILLIONS



Expendable Gifts \$85,560,014

FISCAL 2011-12 / IN MILLIONS



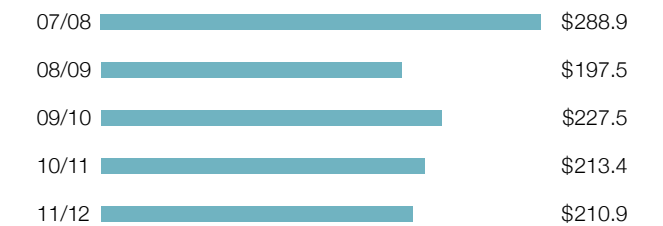
In fiscal 2011–12, the cost of fundraising was 13.3 cents of each dollar raised.



Gifts and Pledge Payments

Gift Income by Fiscal Year

IN MILLIONS



Gift Income by Gift Type \$210,923,119

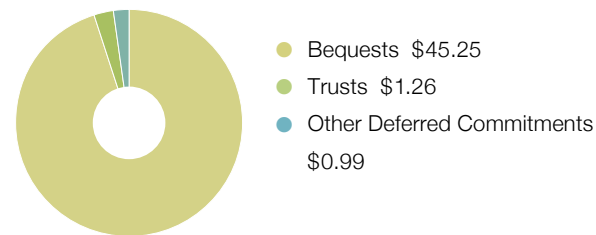
FISCAL 2011-12 / IN MILLIONS



Gift Planning

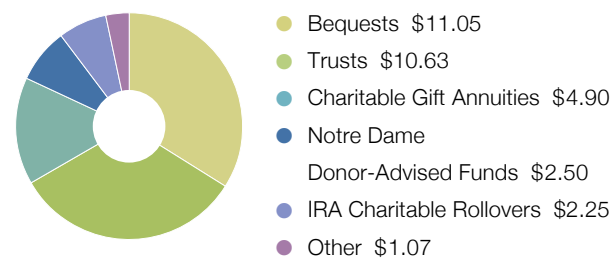
Gift Planning Total Commitments \$47,503,289

FISCAL 2011-12 / IN MILLIONS



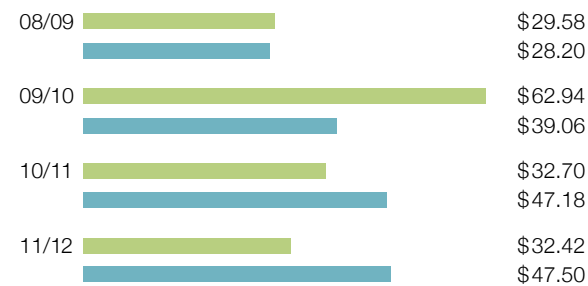
Gift Planning Cash Total \$32,421,478

FISCAL 2011-12 / IN MILLIONS



Gift Planning Support

BY FISCAL YEAR / IN MILLIONS



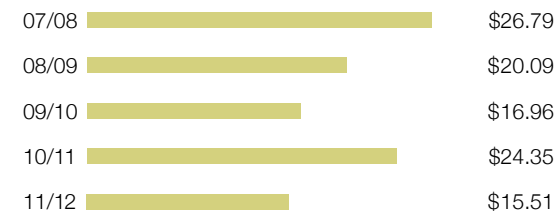
■ Cash ■ Commitments



Corporate, Foundation, and Matching Gifts

Corporate Support

BY FISCAL YEAR / IN MILLIONS



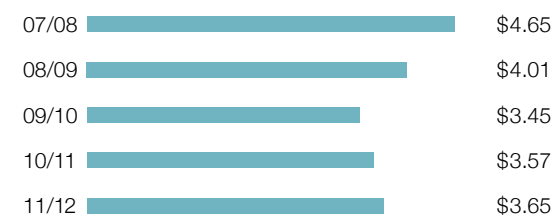
Foundation Support

BY FISCAL YEAR / IN MILLIONS
INCLUDES GIFTS-IN-KIND



Matching Gift Totals

BY FISCAL YEAR / IN MILLIONS



In fiscal 2011-12, the cost of fundraising was 18.3 cents of each dollar raised.



Love Thee Notre Dame A Gift Planning Initiative

“I dreamed of building a great university for Our Lady, but I built it too small.”

WHEN FATHER EDWARD SORIN made his now-famous declaration in 1879, he effectively recommitted his life to planting seeds for the future. He was by this time an old man, and he fervently hoped and prayed that the fruits of his work would live on long after he was gone.

Father Sorin’s dream continues to animate Notre Dame. In 2012, the University recommitted itself to building an even brighter future by launching a new initiative for planned gifts, a venture that will help to ensure that it remains a force for good for generations still to come.

The *Love Thee Notre Dame* initiative is intended to encourage greater numbers of alumni, parents, and friends to make a bequest or other planned gift to the University – and it has received a warm welcome thus far. During fiscal 2011–12, 114 new commitments were made via *Love Thee Notre Dame*.

Those who participate in this initiative will be made members of the Badin Guild, a recognition society that provides enhanced engagement opportunities for benefactors through special events and personal communications.

FROM NOTRE DAME’S FIRST PLANNED GIFT —

Father Badin’s gift of land on which the campus now rests—to some of the most recent—including the Eck Hall of Law, the Guglielmino Athletics Complex, the

DeBartolo Performing Arts Center, and the University’s largest scholarship, the J. and M. Dailey Memorial Scholarship—planned gifts have profoundly influenced the scope and quality of a Notre Dame education.



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