



UNIVERSITY OF NOTRE DAME

Office of Stewardship Programs  
1100 Grace Hall  
Notre Dame, Indiana 46556-5612

telephone 574-631-8689  
fax 574-631-8325  
stewards@nd.edu  
<http://supporting.nd.edu>

THE UNIVERSITY OF NOTRE DAME 2007-08 STEWARDSHIP REPORT

# OF HEART AND MIND

#### ABOUT THE PHOTOGRAPHY

Fine art photographer Steven Scardina was commissioned to capture the beatification ceremonies of Father Basil Anthony Moreau, held in Le Mans, France, on September 15–16, 2007. University photographer Matt Cashore documented the corresponding celebration held on the Notre Dame campus. Their images appear throughout the Stewardship Report.



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#### FROM THE PRESIDENT

Of all the writings of Father Basil Anthony Moreau, founder of the Congregation of Holy Cross, one phrase resonates most persistently throughout Notre Dame: “The mind,” Moreau wrote, “will not be educated at the expense of the heart.” He penned these words in a short book, *Christian Pedagogy*, which combined religious insights with practical advice for teachers. Intended to be a guidebook for his followers, Moreau’s book continues to animate Notre Dame, the seeds of which were planted by Moreau and brought to bloom under Father Edward Sorin.

In September 2007, the Notre Dame family joined the worldwide Holy Cross community in honoring Father Moreau as he was beatified in his birthplace of Le Mans, France. The celebrations held in Le Mans and here on the Notre Dame campus were a significant opportunity for all of us touched by Moreau to reflect deeply on a man whose invaluable wisdom guides our daily work as educators in the faith.

That wisdom has imbued this University with its distinctive Catholic character, setting it apart from all other top universities as a place where God and religion are not only freely discussed, but passionately embraced, where the task of educators is not simply to prepare students for professions, but for lives of faith, service, and wonder.

Family was a defining concept for Moreau, as he brought together a group of women and men wholly devoted to the Cross. As we gathered for his beatification, I was struck by how we all—Holy Cross religious, Notre Dame faculty, staff and students, alumni and benefactors—have been forged into a global family by Moreau’s spirit and vision.

The fruits of his vision are in evidence on the following pages, as we share once again stories of immense generosity and devotion. That we are able to so fully educate students in mind and heart is a testament to the sacrifices of people like you, whose own zeal for Notre Dame—and all she stands for—is nearly immeasurable. For that, I am most grateful. Thank you, and God bless.



Rev. John I. Jenkins, c.s.c.  
PRESIDENT

Fiscal 2008 marked the fourth year of the *Spirit of Notre Dame* campaign, and reaffirmed the value of the University's fundraising goals, as the Notre Dame family set a new record for campaign support. A humbling \$383.3 million in campaign gifts and pledges was recorded, bringing *Spirit* to \$1.3 billion, or 87 percent of goal. As in years past, the campaign's focus on financial aid was unswerving—and rightly so, for the need for undergraduate scholarships and graduate fellowships remains as strong as ever. Scholarships continue to occupy the highest position among all *Spirit* goals, with a total of \$250 million being sought to expand assistance for Notre Dame undergraduates. As the economy tightens and families reevaluate their finances, our ability to provide competitive financial aid packages takes on increasing relevance.

With three years remaining in the campaign, the University will seek to ramp up support for those priorities that lag behind the overall success of the campaign: financial aid, chief among them, but also collections and renovations in the Hesburgh Libraries, endowed faculty positions across our colleges and schools, and academic programming. Attention will also be paid to capital projects in support of the academy, as well as such emerging priorities as the new Innovation Park and interdisciplinary research programs aimed at improving the health of humankind and the planet.

The University is hopeful that the *Spirit of Notre Dame* campaign will enjoy the full participation of the entire Notre Dame family. The campaign, which commenced on July 1, 2004, will close on June 30, 2011.



Following the ceremonies held in Le Mans, France, the Notre Dame community celebrated Father Moreau's beatification with a Mass of Thanksgiving in the Basilica of the Sacred Heart, presided over by Father John Jenkins.

## CAMPAIGN HIGHLIGHTS

Please visit [supporting.nd.edu/spirit](http://supporting.nd.edu/spirit) for a more detailed listing of campaign priorities.

### *Spirit* Ushers in 21st-Century Facilities

The generosity of the Notre Dame family resulted in two highly visible capital projects during fiscal 2008: the construction of the Eck Hall of Law and the Stinson-Remick Hall of Engineering. These teaching facilities will supply our programs in law and engineering with much-needed classroom space and, in the case of Stinson-Remick, with the modern laboratories and instrumentation to equip our students with a truly 21st-century education.

### Rooney Gift Transforms American Democracy Program

As the hotly contested presidential election drew toward its climax, the University received a \$10 million gift that will transform political science at Notre Dame. The Rooney Center for the Study of American Democracy will be a locus of intellectual activity in this area, attracting expert speakers from across the US, funding graduate and undergraduate student research, and hosting academic events on such topics as the role of religion in a democracy.



### President's Circle Sets New Record

Father Jenkins will advance a host of campaign priorities this year, thanks to the President's Circle. Members of the Circle, who contribute \$25,000 annually for discretionary use by the President, generated a record \$4.7 million in fiscal 2008. Father Jenkins has allocated those gifts for, among other needs, undergraduate scholarships, MBA fellowships, recruitment of Catholic faculty, diversity initiatives, and collections for the Hesburgh Libraries.



### Campaign Progress

Goal | \$1.5 billion

Year Four | 2007–08

\$1.3 billion

Year Three | 2006–07

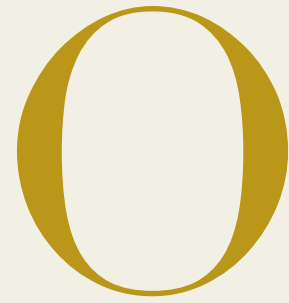
\$926 million

Year Two | 2005–06

\$596 million

Year One | 2004–05

\$352 million



Of all the strategic goals underlying the *Spirit of Notre Dame* campaign, none is more pressing than the question of affordability: can young people, from all walks of life, choose Notre Dame based solely on their talent and desire, and not on their pocketbooks? The \$250 million campaign goal for undergraduate financial aid—plus an additional \$40 million for fellowships in the Graduate School, as well as \$17 million and \$18 million for law and MBA fellowships, respectively—will make certain that students can answer in the affirmative.

Already, Notre Dame is one of only a handful of schools to both admit students need-blind and meet the full need of all admitted students. Campaign monies will ensure that Notre Dame's financial aid packages become even more competitive by reducing the amount of loan debt that students must take on. The Notre Dame family—including Patti Rusinek and Richard Macchia ('73)—donated \$29.5 million for scholarships and \$9.5 million for fellowships this year. Their support led to Notre Dame's largest-ever financial aid awards: a total of \$71.5 million in university-based undergraduate scholarships (an increase of 5.1 percent over the previous year). Graduate funding leapt to \$44.9 million, or 12.2 percent over fiscal 2007.

The Edward A. and Mary F. Rusinek Scholarship

For Eddie and Mary Rusinek, the University of Notre Dame was more than a steady employer. It was an extension of the family home, a place to bring their three young daughters, to make friends with students and the likes of Father Ted Hesburgh, to root for a favorite team.

After a combined five decades of employment—Eddie in Vending Services following a lengthy career with Studebaker, and Mary in the Chemistry/Physics Library after a stint grading entrance exams—the Rusineks became

a permanent part of the University record with the establishment of a scholarship in their memory.

The Edward A. and Mary F. Rusinek Scholarship was endowed with a gift from the couple's eldest daughter, Patti, and her husband, Richard Macchia ('73). Committed

to the value of financial aid for the University's future, the Macchias named the scholarship after Patti's parents as a way to recognize the vital role of support staff.

"Students are an important part of the day-to-day working life of most staff," says the Rusineks' youngest daughter, Mary Ellen Koepfle ('96 MSA). "My parents truly enjoyed supporting them. In fact, my mom was known for passing the library key to students so they could study after hours." Adds Richard: "Eddie and Mary really devoted the latter part of their lives to Notre Dame and her students."

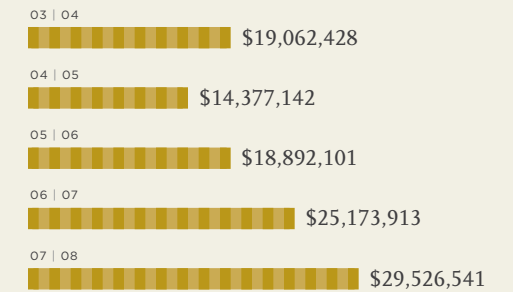
After a chance meeting in South Bend as the city celebrated the end of World War II, the Rusineks were married for 55 years. They passed away at age 81, a mere week apart from one another. While Mary endured a 12-year battle with Alzheimer's, Eddie remained her primary caregiver. Despite the toll of her illness, say their children, he never stopped thinking of his wife as the beautiful young woman whose first kiss captivated him on V-J Day.

"That's their legacy," says daughter Pam Griffin, "that love for one another and for family, their faith in God and respect for humanity, and of course, a passion for Notre Dame."



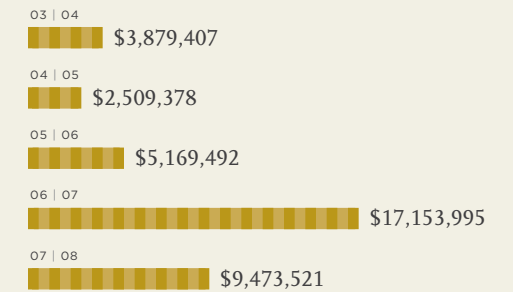
Undergraduate Scholarship Gifts

BY FISCAL YEAR (EXPENDABLE AND ENDOWED)



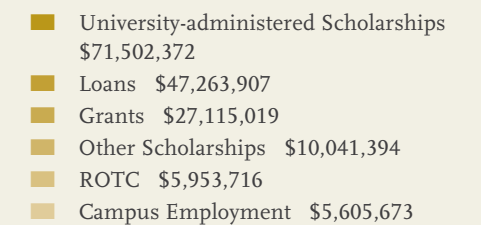
Graduate Fellowship Gifts

BY FISCAL YEAR  
INCLUDES MBA AND LAW (EXPENDABLE AND ENDOWED)



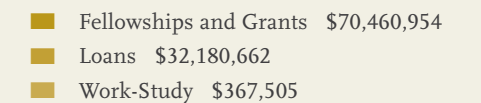
Sources of Aid: Undergraduate  
\$167,482,081

FISCAL YEAR 2007-08



Sources of Aid: Graduate | \$103,009,121

FISCAL YEAR 2007-08



**A**s Notre Dame resolutely pursues what has been called “a unique experiment in American higher education”—excellence across the distinct but complementary arenas of undergraduate education, research, and Catholic character—its efforts to attract topnotch faculty have enjoyed increased attention.

Among the most useful tools in a university’s arsenal, endowed professorships and directorships have helped Notre Dame to build a faculty of world-class caliber. Some of the very best minds in fields as diverse as medieval history and analytical chemistry reside here, drawn by the one-two punch of Notre Dame’s distinctive mission and, courtesy of endowed positions, the resources needed to advance their teaching, research, and professional service.

Notre Dame’s collection of endowed chairs today numbers over 230. Through the *Spirit of Notre Dame* campaign, that figure is set to approach 300, as the University seeks more than \$225 million to fund new endowed chairs in each of its colleges and schools, and in many of its most exciting academic centers and institutes.

Thanks to the generous commitment of Wayne and Diana Murdy, Notre Dame students will soon have access to a leading scholar in the booming field of environmental engineering.

#### The Wayne and Diana Murdy Chair in Engineering

By most estimates, 30,000 people die every day, including one child every 15 seconds, from diseases related to water. The fact that so many globally are denied access to clean water is unacceptable to Wayne and Diana Murdy. It is one reason they established the Wayne and Diana Murdy Chair in Engineering—to advance environmental engineering to make clean water available to all.

“Diana and I are committed,” says Wayne. “We need good science to make good decisions

relative to resource development that will benefit all of humanity.” He should know: Wayne recently retired as the chairman and CEO of Newmont Mining Corporation, a global mining concern with operations on five continents. He also recently stepped down as chair of the International Council on Mining and Metals, an industry organization devoted to sustainable development

worldwide. “The extractive industries have long been under criticism for their environmental and social practices,” he admits, “but we are committed to raising the bar.” Wayne’s job has taken him around the world, where he and Diana have seen firsthand the devastation wrought by a lack of clean water in developing nations.

He remains proud of Newmont’s foreign operations, which hire 95 to 98 percent of their employees locally and train them in a formal four-year vocational program. “Then they have a trade,” he says, “which is how you break the cycle of poverty in these areas.” Wayne finds familiar ground in stories like these: his own father studied to become an electrician, making college an option for Wayne and his brother.

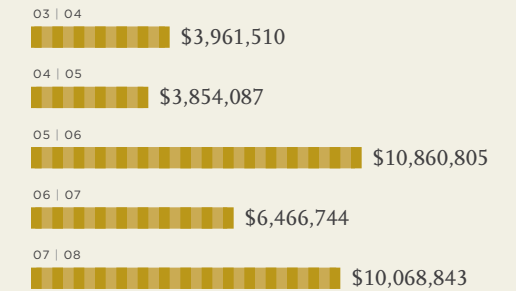
The Murdys instantly knew they had stumbled upon a special place during their first visit to Notre Dame, where two of their four children—Dawn Marie (’91) and Christopher (’93)—attended college. They felt they could have a positive impact on the global standard of living by funding an endowed professorship.

“We think Notre Dame’s Catholic identity really supports this type of chair,” says Diana. “It’s a position that speaks to the very fundamentals for which this University stands.”



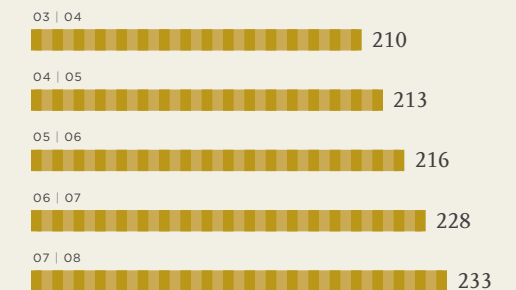
#### Cash Gifts to Endowed Professorships and Directorships

BY FISCAL YEAR



#### Growth in Established Endowed Professorships and Directorships

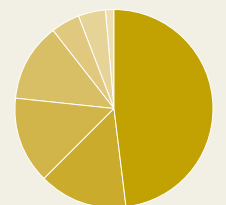
BY FISCAL YEAR



#### Distribution of Established Endowed Professorships and Directorships

AS OF JUNE 30, 2008

College of Arts and Letters	112
College of Science	34
Mendoza College of Business	33
College of Engineering	30
Law School	11
Other	10
School of Architecture	3



Insomuch as they support every line of academic inquiry pursued at Notre Dame, the Hesburgh Libraries present one of the most pressing fundraising needs of the University. As such, they occupy central ground in the ongoing work of the *Spirit of Notre Dame* campaign, which seeks a total of \$60 million for collection development, renovations, and library personnel.

All told, \$9.8 million was raised for the libraries during fiscal 2008. That figure includes an infusion of ten new library collections—in engineering, law, science, and the general collection area. The Notre Dame community now benefits from 214 endowed library collections in total.

The coming year will bring continued work on the renovation of the main Hesburgh Library, with a strategic overhaul of the first and second floors slated to begin soon. As the library plans for the future, its success remains integrally linked to the generosity of people like Ted Weber Jr. ('45), who are providing the resources to fuel the education of Notre Dame students, now and tomorrow.

The Ted Weber Jr. Family

Collection Advancing the Catholic Intellectual Heritage

Ted Weber Jr. ('45) considers giving back to the University to be simple and natural. "Notre Dame had a substantial impact on my life," he explains, "and I've always wanted to repay the school for what it had done." As a Notre Dame student, Weber was influenced by faculty and administrators who both challenged and guided him, opening up a "world of knowledge" he never knew existed—a world he now helps open to subsequent generations through his generosity.

Weber served as the managing editor of *Scholastic Magazine* during his time at Notre Dame before going on to a 36-year career with one of the nation's leading publishers,

McGraw-Hill. Beginning as a trade magazine editor, he eventually became executive vice president and a member of the board.

Now retired, Weber attributes his love of the written word to his parents, who filled their home with books. As a result of their literary legacy, Weber has focused his philanthropy on the creation of three library collections at Notre Dame, each honoring a generation of his family. The first collection paid tribute to his parents; the second was named for Weber and his late wife, Dorothy.

These gifts helped to expand the Hesburgh Libraries' 3.3-million-volume paper collection—a collection that, while impressive, is still dwarfed by that of other major research institutions. A member of the Sorin Society and the Badin Guild, Weber recognizes that "there is great work yet to be done."

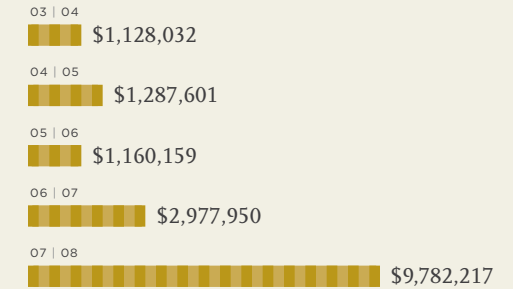
As such, he recently established a third library collection, this one in honor of his children and grandchildren. The Ted Weber Jr. Family Collection Advancing the Catholic Intellectual Heritage was funded with a trust. This deferred gift will allow the Libraries to more confidently plan for the future—and serves as a lasting testament to Weber's deep commitment to the life of the mind and the Notre Dame scholar.

Ted Weber Jr. accepts a token of appreciation from Provost Tom Burish surrounded by his family: from left, grandsons Brian and Jonathan, son Ted ('74), Tom Burish, son Michael, Ted Weber Jr., son Rick, and grandson Stephen.



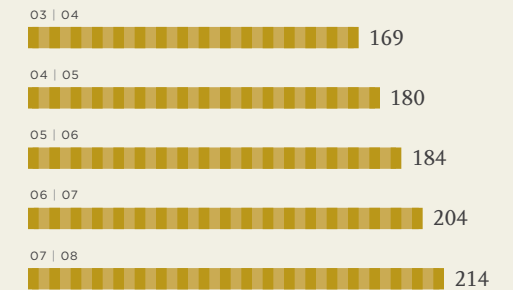
Library Cash Gifts

BY FISCAL YEAR  
INCLUDES GIFTS TO LAW LIBRARY



Growth in Established Library Endowments

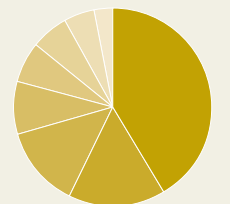
BY FISCAL YEAR



Established Library Endowments by Academic Area

AS OF JUNE 30, 2008

College of Arts and Letters	89
Unrestricted / General Library Endowment	34
Law Library	28
Other	19
College of Science	14
Mendoza College of Business	13
College of Engineering	11
School of Architecture	6



**F**ew gifts speak as boldly to Notre Dame's essential mission of educating students in mind and heart as do Endowments for Excellence. Through these unique funding opportunities, benefactors have bolstered an array of University programs—from the strictly academic to the strictly religious, and everything in between. The past fiscal year saw an explosion of new endowments—57 in all, bringing the total number of Endowments for Excellence to 314. Born of the *Generations* campaign, these endowments will play an important role in the *Spirit of Notre Dame* campaign, too, as the University seeks to build permanent funding to ensure a breadth of learning opportunities within its many colleges, schools, centers, institutes, and academic departments.

This year, endowments were created to propel several emerging areas of excellence at the University, including environmental studies. During a year in which Notre Dame opened the Office of Sustainability and hosted the Notre Dame Forum on Sustainable Energy, the Panzica family of Ohio expanded the University's environmental stewardship efforts by establishing the Timothy I. Panzica Endowment for Excellence in Sustainability for the School of Architecture.

**The Timothy and Donna Panzica Endowment for Excellence in Sustainability for the School of Architecture**

The Panzica family has passed its business acumen from one generation to the next. Even more important, they say, are the life lessons that have been handed down from father to son.

Nacy Panzica, the son of a Sicilian immigrant to the United States, began the family business in 1955, when he expanded a garage for a fee of \$425. Today, led by Nacy's sons, Anthony and Timothy ('77), Panzica Construction Company is one of the top construction management and general contracting firms in northeastern Ohio.

Tim recalls one of his father's lasting lessons: "to always give back more than you receive" in business and in life. He puts this advice to good use as a passionate advocate of "building green." Active as the chair of the US Green Building Council, Cleveland chapter, Tim recently earned his certification as an LEED

(Leadership in Energy and Environmental Design) accredited professional.

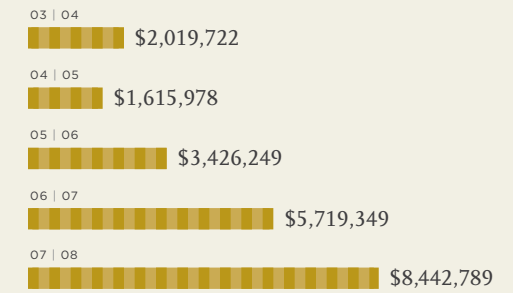
He is combining his passion for sustainable design with another love—that for Notre Dame. In 2001, Tim joined the Advisory Council for the School of Architecture, and in 2008, he established the Timothy and Donna Panzica Endowment for Excellence in Sustainability for the School of Architecture. His industry knowledge, coupled with an abiding interest in Notre Dame, shaped the endowment, which he hopes will spur others on campus and throughout the worldwide Notre Dame community to advance the sustainability movement.

Tim has passed on his love for Notre Dame to the rest of his family. His wife, Donna, hails from a deeply Catholic family, and all four of their children have graduated from the University: Meredith ('03, '05 MEd), T. Michael ('05), Matthew ('06), and Craig ('08).

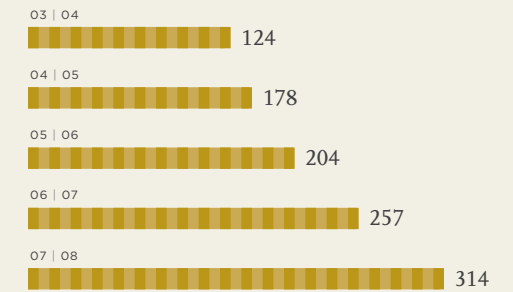
Committed to the responsible stewardship of all resources—including those with which they have been blessed—Tim and his family are helping Notre Dame cultivate that same ethos in their students. "Quite simply," he says, "the conscientious stewardship of resources, natural and otherwise, should be second nature. For us, it's a way of life that fits very well with the values of our Catholic faith."



**Cash Gifts to Endowments for Excellence**  
BY FISCAL YEAR



**Growth in Established Endowments for Excellence**  
BY FISCAL YEAR



**Distribution of Established Endowments for Excellence**  
AS OF JUNE 30, 2008

Institutes and Centers	122
College of Arts and Letters	65
Other	52
Mendoza College of Business	27
College of Engineering	24
College of Science	12
Law School	9
School of Architecture	3



The words *Notre Dame Annual Fund* hardly do justice to the University's signature fundraising enterprise. As varied as the Notre Dame family itself, the fund is an amalgamation of thousands of different gifts, of varying sizes, all with a common purpose—to perpetuate the work of this great institution.

By definition, gifts to the Annual Fund are unrestricted in nature. That is, they are used at the University's discretion, in four areas of greatest need: financial aid, academic and student life, the care and preservation of campus, and strategic initiatives.

Fiscal 2008 saw a record \$33.3 million in gifts to the Annual Fund, including an all-time high of \$22.8 million from the fund's stalwart, the 12,000-member-strong Sorin Society. The President's Circle, the most recent addition to the Annual Fund family, set its own record: \$4.7 million in contributions. These figures are due in no small part to the 47.2 percent of undergraduate alumni who made giving to Notre Dame a priority this past year.

The generosity of our alumni, parents, and friends was nowhere more in evidence this year than through the Annual Fund Community Challenge, a special campaign led by Father Ted Hesburgh to raise funds for the new Notre Dame Our Mother Scholarship.

The Notre Dame

Our Mother Scholarship

In spring 2008, the Notre Dame Annual Fund moved beyond its usual drive for unrestricted support to launch a campaign for financial aid—a campaign championed by none other than Father Ted Hesburgh.

The new Notre Dame Our Mother Scholarship, inspired by Father Ted's devotion to the Blessed Mother, is part of the *Spirit of Notre Dame* campaign's overall push for scholarships. With financial aid taking the number-one spot on the University's list of fundraising goals, *Spirit* seeks \$250 million for undergraduate aid

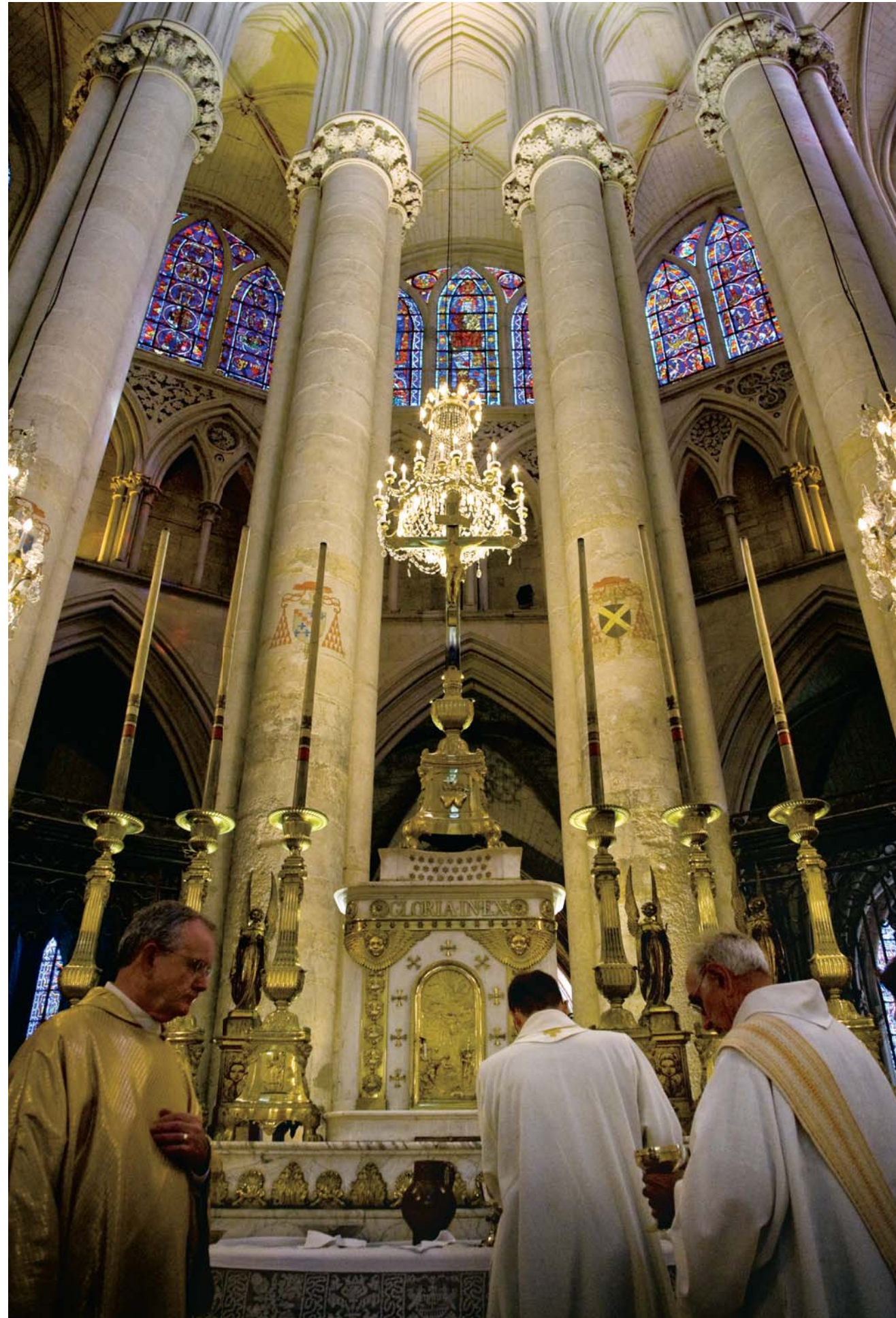
—the single largest priority of the campaign.

At the close of fiscal 2008, more than 1,440 benefactors had contributed to the Our Mother Scholarship. Collectively, their gifts—ranging from \$5 to \$10,000—amounted to over \$219,000.

In addition to individual donations, the scholarship received \$116,000 through the Annual Fund Community Challenge, which was sponsored with a matching gift from Notre Dame Trustee William J. Shaw ('67). The challenge provided up to a \$100 match for each gift to the Our Mother Scholarship, as well as for unrestricted gifts to the Annual Fund or Sorin Society.

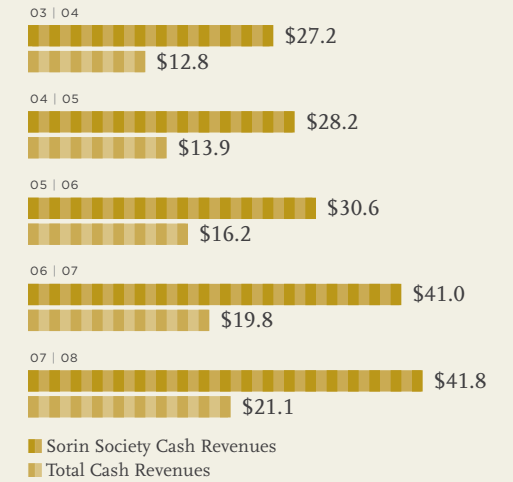
With combined gifts and matching funds totaling \$335,000, the University established an endowment for the scholarship, ensuring that students will benefit from this growing fund for years to come. The first awards were made for the fall 2008 semester, with 12 students (three from each class) receiving support.

The generosity of the Notre Dame family, coupled with Father Ted's emphasis on gifts of all sizes, has helped to make this scholarship an indispensable resource for students. "There is no such thing as an insignificant gift," Father Ted has said. "Every gift to Notre Dame is a great one, as far as I am concerned."



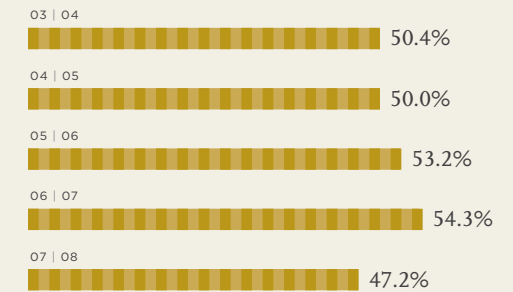
Cash Gifts to the Annual Fund

BY FISCAL YEAR / IN MILLIONS



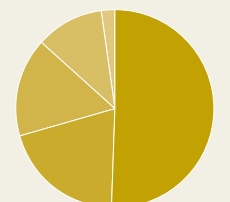
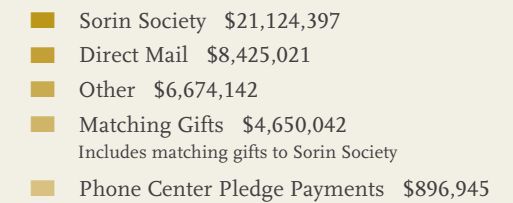
Alumni Participation Rate

BY FISCAL YEAR



Sources of Annual Fund Support \$41,770,547

FISCAL YEAR 2007-08

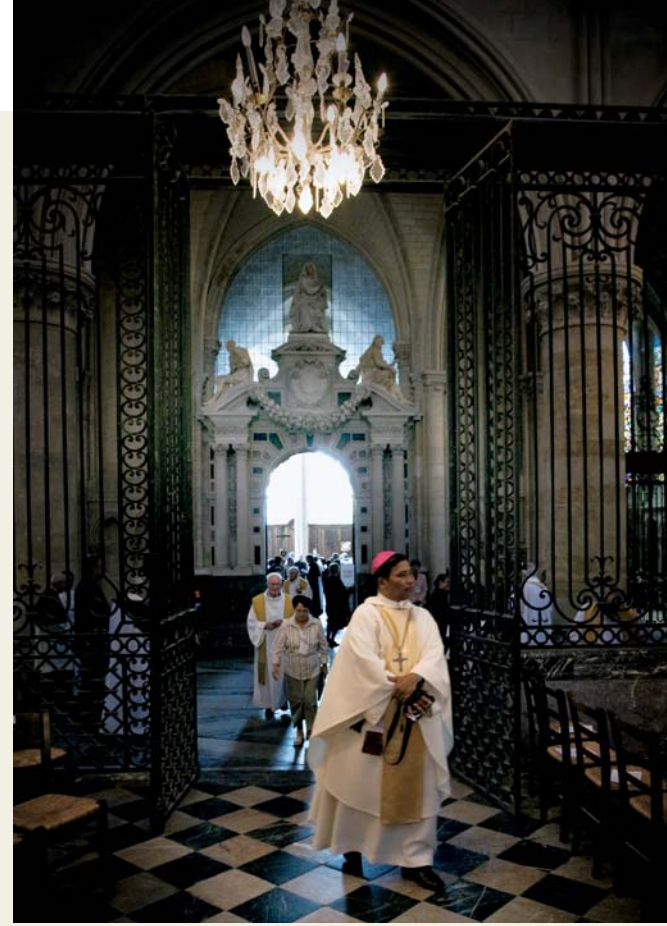




Fiscal 2008 proved to be another one for the record books, as charitable giving to Notre Dame set new records for campaign gifts and pledges, cash receipts, and unrestricted giving. Buoyed by the momentum of the *Spirit of Notre Dame* campaign, a total of 58,257 donors contributed \$289 million in cash receipts this past year. Campaign gifts and pledges amounted to an extraordinary \$383.3 million, including seven gifts or pledges of \$10 million or more. The Notre Dame Annual Fund again played a vital role in the year's fundraising success, raising \$33.3 million in unrestricted contributions. Many thanks are due to the 47.2 percent of undergraduate alumni who made a gift last year.

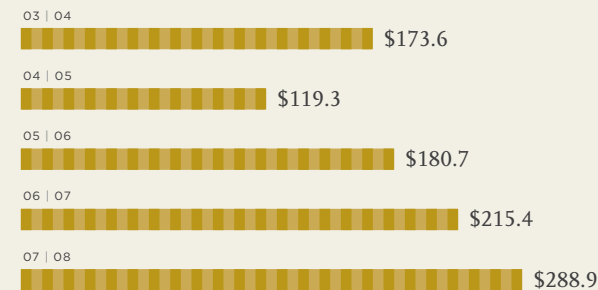
Gift planning at Notre Dame reached new heights this year, generating \$70 million in deferred gifts, including unrestricted bequests of \$10.7 million. A record \$31 million in contributions to charitable remainder trusts underscored the importance of the December 2006 private letter ruling from the IRS that allowed trusts of this kind to be invested alongside the Notre Dame Endowment. Also, the new Notre Dame Advised Fund was launched in fiscal 2008 as a service to our donors and resulted in gifts of \$7.9 million.

More and more, Notre Dame is successfully reaching out to the business and philanthropic worlds, and it shows in the numbers: \$53.1 million from foundations and another \$26.8 million in corporate support was realized in fiscal 2008. Another standout achievement: Notre Dame earned a number-one ranking among all universities and colleges in terms of corporate matching gifts, which increased to \$4.7 million last year.



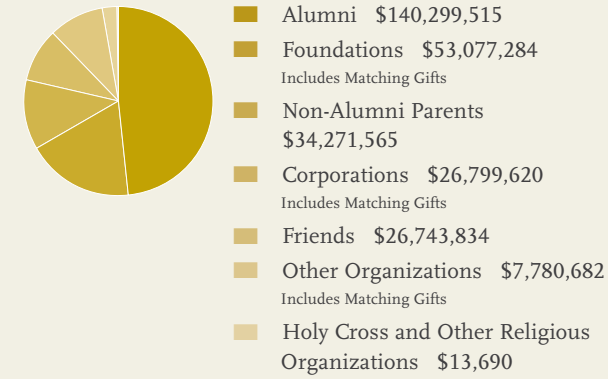
### Total Dollars Raised

BY FISCAL YEAR / IN MILLIONS



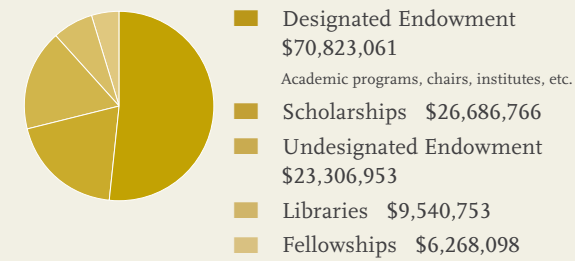
### Sources of Support | \$288,986,190

FISCAL YEAR 2007-08



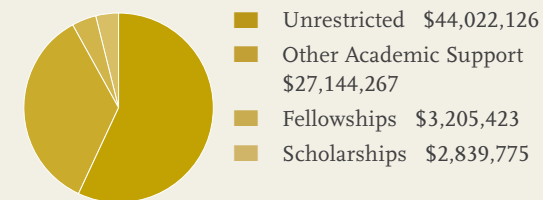
### Endowment Gifts | \$136,625,631

FISCAL YEAR 2007-08



### Expendable Gifts | \$77,211,591

FISCAL YEAR 2007-08



### Gift Distribution | \$288,986,190

FISCAL YEAR 2007-08



### Gifts and Pledges

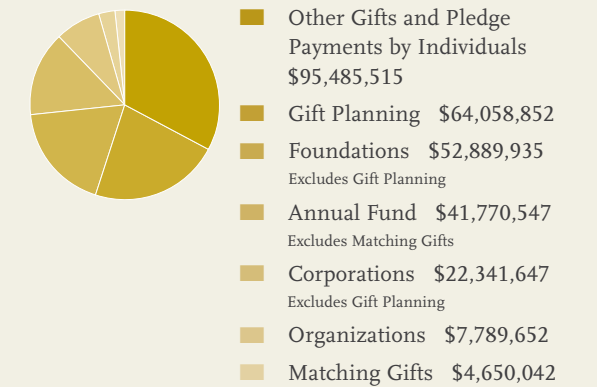
#### Gift Income by Gift Type | \$288,986,190

FISCAL YEAR 2007-08



#### Gift Income by Program | \$288,986,190

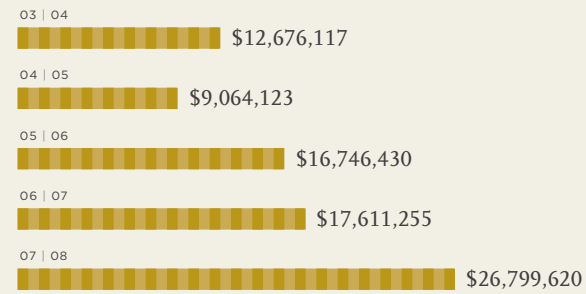
FISCAL YEAR 2007-08



## Corporate, Foundation, and Matching Gifts

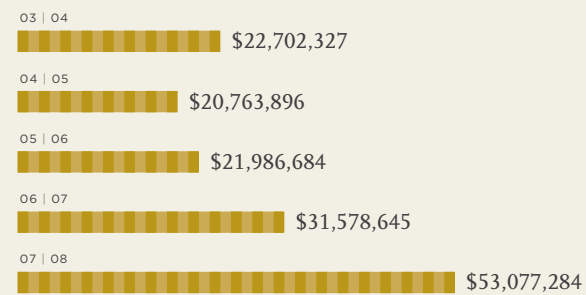
### Corporate Support

BY FISCAL YEAR / INCLUDES GIFTS-IN-KIND AND MATCHING GIFTS



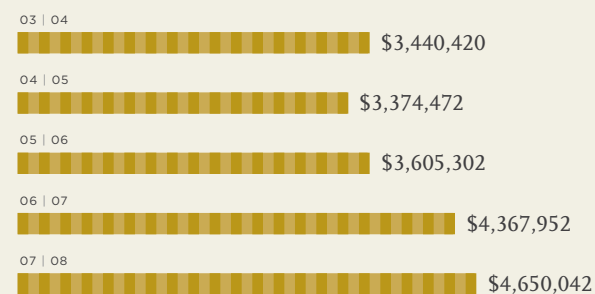
### Foundation Support

BY FISCAL YEAR / INCLUDES GIFTS-IN-KIND AND MATCHING GIFTS



### Matching Gift Totals

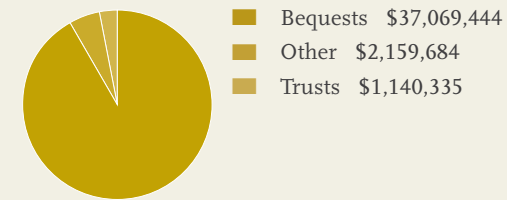
BY FISCAL YEAR



## Gift Planning

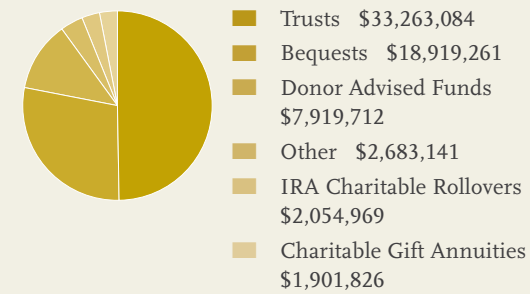
### Gift Planning Total Commitments | \$40,369,463

FISCAL YEAR 2007-08



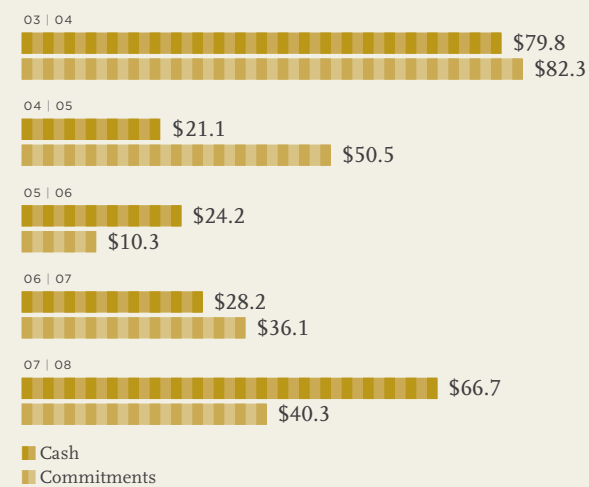
### Gift Planning Cash Totals | \$66,741,993

FISCAL YEAR 2007-08



### Gift Planning Support

BY FISCAL YEAR / IN MILLIONS



In fiscal 2008, the cost of fundraising was 6.8 cents of each dollar raised.

Over the last five years, the average cost of fundraising has been 8.8 cents of each dollar raised.



## The Obligation of Stewardship

As a reminder of our obligation to effectively steward contributions made to Notre Dame, the University adheres to the following guidelines:

- All gifts should be acknowledged in a timely and personal manner.
- A contribution accepted with a restricted purpose must be used for that purpose.
- If the University finds itself unable to utilize a contribution for its stated purpose, this should be communicated with the donor so that an alternative usage can be arranged.
- Whenever feasible, and especially with endowment gifts, annual “impact” reports should be given to the donor.
- Proper recognition should always be given to the donor, and public recognition must be approved by the donor.
- The value of any “substantial” benefits as a result of contributions must be reported to each donor.
- Contributions will be accounted for using generally accepted accounting principles, which will provide a consistent, timely, and accurate reporting of all gifts into the University’s official financial records.

Thank you for your enduring support of the University of Notre Dame.